DEAR CARMEN PAMPA FUND SUPPORTERS,

The College’s founder Sister Damon Nolan, MFIC, used to say, “What makes people wealthy is not the amount of money that they have. Instead, it is the amount of choice they have.” Education provides choices, and allows people to decide what to do with their options, based on their priorities and their own definition of success.

The education our students at the College receive does not produce cookie cutter leaders. Each young woman and man finds a unique path that compliments their gifts and interests, and the needs of their people. What unites them is that their journey on the road of life led them to Carmen Pampa, where they learned, and are learning, about what success means to each one of them.

This year the College worked to develop important relationships that will empower students and graduates to be successful leaders. The most notable partnership is the development of a Business Institute with the Inter-American Development Bank. In addition, academic relationships with St. Catherine University and the University of St. Thomas (both in St. Paul, MN), and St. Mary’s College (Winona, MN) and Siena College (Loudonville, NY); the expansion of the College’s coffee program to include international exports; and the growth of our volunteer program all provide examples of exciting new opportunities for UAC-CP students, faculty, and staff.

Who lays the stones so the construction of the road to success is passable? You do! You make the success of the College—of our students and graduates—possible. You keep the lights on and the doors open, literally, with your generosity. A great, heartfelt thanks to you.

So read on! May the work that you make possible inspire you as it does all of us.

Sincerely,

Hugh Smeltekop
Carmen Pampa Fund Executive Director

Mark Leahy
Carmen Pampa Fund Board Chair

LILIAN AMELIA JOVE QUISPE
Tourism, 2nd Semester

Lilian grew up near the College in a small community where her family grows citrus fruits and sugarcane. Raised by her Aymara grandparents, she is a native speaker of the local indigenous language. After earning a technical certification in English and Aymara at an institute in La Paz, Lilian worked at a small tourist shop in the city center. She quickly felt that her training had not prepared her to interact with foreign clients.

“I realized how much I would miss out on—how much of the world would remain closed to me—if I didn’t improve my English,” Lilian says. So she decided to come to the UAC-CP to take advantage of the native English speakers who volunteer to teach at the College.

In just her second semester, Lilian already has plans to return to her community after graduation to open a tourism venture with her grandparents. Their home is located beside the final waterfall of a popular hike, and she wants to offer tourists a chance to appreciate the natural and cultural richness of the area.
MARÍA LIZ VELIZ RIBERO
Nursing, 6th Semester

María Liz’s father lost his battle with cancer on the day of her high school graduation. But before he passed away, she made a promise to him: that she would study nursing so she could help people in need.

María Liz’s father dedicated his life to serving domestic violence survivors as a family lawyer in Caranavi; she is determined to continue his legacy by opening up shelters for pregnant women and mothers living on the streets. “My vocation is humanitarian,” María Liz says. “It is to go where I am most needed and to use my own struggles to support those who are suffering alone.”

The UAC-CP brings her closer to her goal by allowing her to participate in weekly community health campaigns. These trips, according to María Liz, “are about changing community expectations. We stand in solidarity with our patients, reminding us all that we are never truly alone.”

VINCENT ALFREDO ZEBALLOS ARANA
Veterinary Medicine, Thesis Student

Born in La Paz and raised in the tropical mining community of Guanay, Vincent came to the College to follow in his brother’s footsteps. “My brother studied Agronomy at the UAC-CP,” he says. “And I’ve always believed that family comes first. I decided that I wanted to study Veterinary Sciences at the College to one day work alongside my brother on our own farm.”

Vincent finished his coursework at the UAC-CP last semester and is now preparing to conduct independent research for his thesis. His project involves testing the adaptability of three species of warmwater fishes in the cool waters of Carmen Pampa. Vincent sees this research as a way to “multiply the knowledge that I was fortunate enough to access at the College”.

“I want to be able to advise the surrounding communities about which fishes they can most easily raise to diversify their production,” he says. “Diversifying production could really be as simple as digging a small pool in their backyard.”

JUAN CARLOS BALLIVIÁN VÁSQUEZ
Agronomy, Graduate

Earlier this year, Juan Carlos Ballivián (Agronomy 2009) became a deputy ombudsman within the national government. In this job he has become one of country’s leading human rights defenders, addressing issues such as child labor and gender equality on a national level.

As an Afro-Bolivian, Juan Carlos has led the charge for broader recognition and inclusion of his community. After graduating from the College, he served on the United Nations Human Rights Council, co-founded the National Afro-Bolivian Council, and led the movement to pass the 2010 National Law Against Racism and Discrimination.

Juan Carlos attributes his success in advocacy and leadership to what he describes as the “deep habit of service” that the College instills in all of its graduates. “Service to the greater community was at the center of our UAC-CP education,” he says.
INSTITUTIONAL ACHIEVEMENTS

• The College was awarded a $750,000 grant from the Inter-American Development Bank for its Entrepreneurial Education for Rural Youth program. The grant is part of a $1.7 million project to empower students and young community members with entrepreneurship and business development skills. During the course of three years, 900 young students (at least 50% of whom will be women) will be trained by a new Business Institute at UAC-CP. The project was developed in coordination with the Inter-American Development Bank’s Multilateral Investment Fund (MIF).

• In April, the Education Department hosted a two-day event for children with disabilities and their families in the Municipality of Coroico. The students conducted workshops with parents regarding their children’s legal rights and organized sporting activities and games for everyone. Forty-one children, ages 4-16, participated in the event.

• This year, the Nursing Department acquired an ultrasound machine through a donation. The equipment allows students to learn how to execute important diagnostics, and will serve as an income generator by allowing the College to provide diagnostic services to surrounding communities.

• UAC-CP graduate Emilio Mamani (Agronomy 2006) and the organization he founded, the Foundation for the Support of Productive Activity, or YAPU, served as an internship site for five UAC-CP Agronomy students. The students implemented skill-building workshops and technical assistance projects for small farmers in the Yungas region.

• The Tourism Department received financing from Inti Illimani, a Bolivian nonprofit, for two solar ovens and thermally cooled insulated boxes for the lower campus. This equipment will allow for sustainable methods of cooking in the program’s restaurant. The restaurant provides training for students as well as dining services to students and community members.

• UAC-CP graduate and professor Federico Carrizales (Veterinary Science 2009) started the construction of a sustainable biodigestor to make use of waste generated by the College’s pig pens. The animal waste will be converted into combustible fuel used to keep the piglets warm and ultimately to provide hot water to student dorms.

STUDENT ACHIEVEMENTS

• In May, three Education students from the College completed teaching internships in the U.S. Tania Calderon taught at Robert Frost Spanish Immersion Elementary School (Sioux Falls, SD), and Mayra Luque and Berenice Vega taught at Adams Spanish Immersion School (St. Paul, MN). In addition to teaching, they took English classes and participated in professional development workshops.

PARTNERSHIPS/INTERNATIONAL HIGHLIGHTS

• The South Dakota State University and Fairfield University chapters of Engineers Without Borders took three trips to Carmen Pampa, working alongside students and community members to construct sand filters for a water system to benefit the College and the greater community. The entire water system, funded by Rotary International, the Conrad Hilton Fund for Sisters, and the Berdanier Family Foundation, is set to be completed by June 2017.

• In May and June, a group of five service-learning students from Siena College (Loudonville, NY) volunteered at the College. They taught English, organized student activities, and worked to develop learning opportunities for the Tourism Department.

• Eight students and two advisors from St. Mary’s College (Winona, MN) spent one month at the College performing service-learning activities. They collaborated with the women’s empowerment group Mujeres Valientes; assisted with English classes at the College and at the local high school; participated in Veterinary students’ learning laboratories; shadowed the staff at College’s public health clinic; and translated books to Spanish for the children’s library.

• Dr. Stefanie Lopez, DDS, provided dental services to 12 people in Carmen Pampa during a 2-day health campaign. She also made a generous donation of supplies for the clinic.

• Mocha Joe’s Roasting Company, a coffee company in Brattleboro, VT, visited the College to review the coffee program and to test the quality of the beans. They are working with the College to export UAC-CP coffee to their roastery and cafe. The project was initiated by former Franciscan Mission Service missioners Mary and Nate Mortenson. Exciting news ahead with this project!

• Dr. Martina Arnal selected the College as the investigation site for her PhD dissertation, “Towards a Discourse of Inclusion? Tensions Between Policy and Practice in Rural Bolivia”. She explored how students, professors, and administrators make sense of Bolivian education policy. She graduated from the University of Minnesota in December 2016, dedicating her dissertation to the students at the College, writing that they are “equipped with no shortage of perseverance and determination.”
## Financial Data

### Operations

<table>
<thead>
<tr>
<th></th>
<th>2016</th>
<th>2015</th>
<th>Change</th>
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</thead>
<tbody>
<tr>
<td>Support &amp; Revenues:</td>
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<tr>
<td>Public support</td>
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<td>Other</td>
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<td><strong>Total Support &amp; Revenues</strong></td>
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<td>Expenses:</td>
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<tr>
<td>Program</td>
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<tr>
<td>Management and general</td>
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<td>Fundraising</td>
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<td><strong>Total Expenses</strong></td>
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<td><strong>321,950</strong></td>
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<td>Change in Net Assets</td>
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<td>Net Assets Beginning of Year</td>
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<tr>
<td>Net Assets End of Year</td>
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<td><strong>$100,915</strong></td>
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<td>Temporarily Restricted</td>
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<tr>
<td><strong>Total Net Assets</strong></td>
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<td><strong>$100,915</strong></td>
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<td>Current Assets Less Liabilities</td>
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<td><strong>$97,003</strong></td>
<td><strong>$13,843</strong></td>
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Note: Complete audited financial statements are available to view at [www.carmenpampafund.org](http://www.carmenpampafund.org).

### Leadership

**CPF Board Members (July 2015 – June 2016)**
- Mark Leahy, Board Chair
- Mary Pat Lee, Vice Chair
- Steven Lukas, Ed.D, CPA, Treasurer
- Becky Monnens, Secretary
- Pablo Eduardo
- Ann Leahy
- Tara L. Nolan

**Emeritus Board Members**
- Sister Mary Damon Nolan, MFIC, Founder & Chancellor, UAC-CP
- Edward Flahavan, Founder
- Richard C. Leahy, Founder

**CPF Leadership**
- Hugh Smeltekop
- Sarah Mechtenberg
- Nadine Leahy

**UAC-CP Leadership**
- Father Alejandro Mamani, Director General (January 2016 - present)
- Andrés Pardo, Academic Director
- Father Emilio Medrano, Director General (July 2015 - December 2016)

**Honorary Board Members**
- Jaime Aparicio, Former Ambassador of Bolivia, Washington, D.C.
- Jorge Crespo, President, SEMBRAR Foundation, La Paz, Bolivia
- Rev. Dennis Dease, Past President, University of St. Thomas, Saint Paul, MN
- Archbishop Emeritus Harry J. Flynn, Archdiocese of Saint Paul and Minneapolis
- Joseph Horning, Horning Brothers, Washington, D.C.
- Margaret McCaig, Past President, Maryland Hospice, Fairhaven, MD
- Bishop Juan Vargas, Diocésis of Coroico, La Paz, Bolivia

Founded in 1999, Carmen Pampa Fund (CPF) is a Minnesota-based 501(c)(3) non-profit organization that generates resources to assist with the growth and development of the Unidad Académica Campesina-Carmen Pampa (UAC-CP). The UAC-CP is a college located in rural Bolivia that serves poor families through education, research, production, community service, and leadership formation projects.